

VODAFONE PROFILE

WHO WE ARE

Welcome to Vodafone, The world's leading mobile telecommunications group

The Vodafone Group is the mobile telecommunications company with the most significant presence around the world. In September 2010, we had over 343 million customers around the world. We now operate in more than 30 countries where the Group has ownership interests and partner with networks in over 40 more.

In an increasingly connected world, we want to continue providing an extraordinary response to our customers' total communications needs, whether mobile or fixed (voice, Internet and television) and to be a genuinely admired, totally customer oriented, innovative, competitive and ambitious company.

Our focus on mobile-PC-Internet convergence enables us to help our customers use the services they are accustomed to, irrespective of how they access them and with a simple and transparent user experience.

With Vodafone, our customers can always be connected to the people and things that are the most important. Whether on the move, at home or at work, our customers can count at all times on irresistible, innovative services, the latest phones and an excellent Customer Care Service to help them take full advantage of life opportunities.

We also differentiate ourselves in terms of our prices by offering customers the most transparent and competitive price plans in the market. With roaming calls, for example, we pass on to the customer the advantages of being part of a global operator.

For more information about the Vodafone Group, please visit www.vodafone.com.

Vodafone Portugal

The Company's entry in 1992 into a market exclusively dominated by a state-owned operator radically changed the prevailing perception of the mobile phone, which until then was seen as a status symbol or a gadget reserved for a well-off elite. We challenged this image by introducing a new concept of a useful, affordable service, capable of responding to all customers' communications needs. Vodafone was the key development and growth engine of the Portuguese cellular market, bringing about profound change in the mobile telecommunications scene in Portugal.

Since we started to operate our business, we have been a key player in the telecommunications market in Portugal and a leader in innovation, brand image and customer satisfaction.

We have over 6.1 million customers registered on our cellular service, corresponding to over one third of all mobile service customers in the national market. We continue to differentiate ourselves as the most innovative and customer-oriented Portuguese operator through the development of useful and competitive services, making available the best offer in the market.

We operate a GSM/GPRS mobile network with national coverage and pioneered the introduction in Portugal of the main mobile communications technologies (EFR, Dual Band, WAP, 2.5G/GPRS, HSCSD, MMS, 3G/UMTS and 3.5G/HSDPA). We have also been developing and offering various highly innovative technical solutions and facilities to meet the needs of our customers and the general public. We are constantly in the front line when it comes to testing the most recent technologies, such as the Vodafone 4G/LTE first live Demo in Portugal that took place in 2010.

Vodafone Portugal is wholly owned by the Vodafone Group. Between December 1996 and May 2003, the Company was listed on the Euronext Lisbon, with one of the largest capitalisations on the Portuguese stock market and one of the biggest rises in share price since its admission to listing.

Our Strategy

Vodafone Portugal is as a global telecommunications operator capable of responding to its customers' total communications needs. Its strong customer orientation and the vast experience acquired in the mobile market are the basis of the Company's growth, which during more than 18 years has been able to maintain the highest levels of customer satisfaction in the Portuguese market.

Vodafone Portugal bases its business and strategy on differentiation. This is the Company's growth and competitiveness basis, and it is distinguished by four main factors:

- CRM – the best customer relationship management and customer service.

- Brand – the best telecommunications services brand.
- Innovation – the operator with the most innovative and relevant services.
- Convergence – The best communications' services integrated offer

We aim to continue to respond in an exemplary way to our customers' total communications needs and to be a genuinely admired, totally customer oriented, innovative, competitive and ambitious company.

Our constant investment in new technologies, an extensive, high quality communications network and an excellent Customer Care Service have enabled us to be recognised for the quality of our services and the satisfaction of our Customers.

Contributing to this leadership in satisfaction are fundamental aspects such as our innovation in marketing, a varied and competitive range of useful, innovative services, a huge and comprehensive range of handsets, many of them exclusive to Vodafone, a structure of multiple professional and dynamic distribution channels and the business ethics for which we are known.

By moving into areas adjacent to mobile, we aim to continue to grow and become an increasingly global telecommunications operator.

Our growing focus on mobile-PC-Internet convergence enables us to help our Customers use the services they are accustomed to, irrespective of where or how they access them.

Vodafone is one of the biggest, best and most prestigious companies in Portugal, contributing daily to improving people's quality of life and companies' productivity and to the development of the information and knowledge society.

At the end of the day, our goal is to satisfy our Customers, our Shareholder and our Employees.

Our Customers

Creating the best experiences

Our Customers have been since the beginning in the centre of everything we do. At Vodafone we aim to deliver the highest quality and added value services, responding to our Customers' total communications needs and helping them to take full advantage of life opportunities.

Our Customers benefit from a complete Vodafone experience in Portugal and abroad. Our offer ranges from the most basic mobile services to innovative mobile-PC-Internet convergent services, as well as alternatives to fixed-line communications – telephone and Internet.

As part of the expansion of Vodafone's strategy to new business areas in the telecommunications market, we have also begun to provide television services to our Customers. With this new offer, Vodafone took a further important step towards becoming a total communications operator.

More recently, we have launched our new fixed 'triple play' service – voice, Internet and Television - based on our own optical fibre network reaching over 200,000 homes in Greater Lisbon and Porto.

In terms of Customer Care, we were the first company in Portugal to offer a permanent call centre service 24 hours a day, 7 days a week, which has enabled us to maintain a close relationship with our customers.

We also provide specialised Customer Care services to match both the customer segment (residential, business or youth) and the type of service that we provide (mobile, Internet, fixed network and television).

To respond to our Customers' changing needs and preferences, in addition to the usual telephone call centre service, we also offer Customer Care services via videocall, SMS, online and on mobile phones via the Mobile Care service.

Vodafone Brand **'power to you'**

Having started to operate under the brand Telecel in October 1992, the Company began to be known as Telecel Vodafone in January 2001, initiating a successful brand migration process that ended in the adoption of the Vodafone brand in October of that year. That process, which reflects our company's connection with the largest mobile telecommunications group in the world, took place simultaneously with other European operators in the Vodafone Group. Telecel Vodafone was the first company in the Group to be in a position to undertake the definitive change of brand.

Being part of a Group of this nature and scale enables us to offer our customers even more competitive prices and ever better and more differentiated new services and handsets, benefiting from the image of one of the most powerful global brands, recognised all over the world.

The "How are you?" campaign launched in 22 October 2001 was Vodafone's first global advertising campaign, and was designed to launch the Vodafone brand in various operators in the Group. "How are you?" was designed to appeal to the emotions and to be a sign of interest and proximity between people, and to provoke affective reactions and relations, giving rise to a new dialogue and a new way of serving individual customers.

Later on, in October 2005, Vodafone replaced the “How are you?” question by the suggestive expression “Make the most of now”, a standing invitation to our Customers to make the most of one of the biggest assets of contemporary life: time – with the help of Vodafone in providing them with communication, information and entertainment.

Vodafone’s new strapline, ‘power to you’ points out our contribution to enable Customers to make the most of the opportunities life troughs at them. Rather than the Brand telling Customers what to do, it stresses that they are now in charge, they have all sorts of opportunities and can rely on Vodafone to help them to make the most of them.

Coverage and Roaming

We started operating a national GSM (Global System for Mobile Communications) cellular network in October 1992. Currently, we serve around 100% of the population of mainland Portugal and the Autonomous Regions of Madeira and the Azores on the 900 MHz and 1800 MHz frequencies.

Vodafone Portugal 3G network already serves over 85% of the Portuguese population and was available in all cities in mainland Portugal and the Autonomous Regions.

Our GSM roaming service is available to Customers on the networks of 542 international operators in 209 countries and territories.

Our GPRS service is available on the networks of 311 operators in 145 countries.

We already provide 3G/UMTS roaming on the networks of 184 operators in 99 countries, and this coverage is being progressively extended.

The 3.5G/HSDPA roaming service is available on the networks of 78 operators in 57 countries.

We operate the most advanced technologies and we provide innovative international services, offering the best global service. Our Customers can use the Vodafone International services while travelling benefiting from a seamless experience. We now operate in more than 30 countries and partner with networks in over 40 more.

Vodafone offers extremely competitive, transparent and easy to estimate roaming rates under which voice calls abroad on the Vodafone and affiliated networks are the same price as calls in Portugal, plus a fixed charge per call.

We also offer the Pack Roaming 24H, a daily data price plan for access abroad to Internet, e-mail and other applications, and a Daily Roaming Data Tariff specially for customers who use mobile Internet and other data services, representing very significant savings when comparing to the current standard roaming data tariff.

PRODUCTS AND SERVICES

More than Mobile Useful and innovative services

In addition to the typical GSM services, Vodafone also offers services whose pioneering, and in some cases, exclusive nature underlines our leadership in innovation and Customer orientation.

These include services such as Vodafone 360, an Internet service for mobile phones and PCs that brings together customers' telephone, e-mail, chat service and social network contacts in one place, and Vodafone Casa, characterised by ease of installation, simplicity of use and competitive prices, as part of Vodafone's move into new business areas in the telecommunications market, in this case fixed communications – telephone, Internet and television – now also based on our own optical fibre network reaching over 200,000 homes in Greater Lisbon and Porto.

We should also mention our leadership in the introduction of new broadband services and Internet access tariffs, which include the Vodafone Hotspot (a 3G/HSPA router for sharing a broadband connection), Vita Net Light (prepaid mobile broadband), Mobile Broadband via Phone and the Vodafone Sharing Dock that allows Customers to share a 3G connection via Wi-Fi with multiple devices or users, simply by plugging in a Vodafone Connect Pen.

Other services include Multibanco ATM services on mobile phones, Vodafone web phone, Vodafone Toolbar, My Portal and Vodafone Messenger, resulting from Vodafone's strong investment in mobile-PC convergence, which enable our customers to use the services they are accustomed to, irrespective of how they access them and with a simple and transparent user experience.

For our business Customers, we underline the Vodafone One Net, an innovative communications solution for companies that brings together fixed, mobile phone and internet services. Vodafone One Net supplies advanced call management functions on the mobile phone, which up until now had only been available in telephone centres, and does away with the need for investment in the acquisition and maintenance of this kind of equipment.

These important strategic developments are intended to turn us into a total communications operator capable of responding more comprehensively to our customers' communications needs, whether mobile or fixed.

For complete information about our products, services and tariff plans, visit our website at www.vodafone.pt and www.vodafonedirecto.com where you will find our detailed and updated offer for both our residential and business customers.

TECHNOLOGY

We have always been in the front line when it comes to introducing new Technologies and developing mobile data services. We pioneered the development of EFR, Dual Band, WAP, 2.5G/GPRS, HSCSD, MMS, 3G/UMTS and 3.5G/HSPA networks in Portugal, having also been the first Portuguese operator to offer 3G services in the market and to perform the first live demonstration of the 4G/LTE technology.

GSM

We started operating a national GSM (Global System for Mobile Communications) cellular network in October 1992. Currently, we serve around 100% of the population of mainland Portugal and the Autonomous Regions of Madeira and the Azores on the 900 MHz and 1800 MHz frequencies.

Our GSM roaming service is available to Customers on the networks of 542 international operators in 209 countries and territories.

EFR

In May 1998 we were the first mobile operator to use EFR (Enhanced Full Rate) technology in Portugal. This enabled us to achieve a voice quality in mobile calls comparable with that of the fixed network by employing an encoding algorithm that makes it possible to process the same quantity of transmitted information more efficiently, improving quality and reducing noise.

Dual Band

Also in May 1998, we were the first operator to provide our cellular service on GSM 1800 and to market phones that operate in the two frequency bands of 900 MHz and 1800 MHz.

WAP

In November 1999 at ExpoTelecom, we introduced Internet access from mobile phones for the first time in Portugal, using WAP (Wireless Application Protocol) technology. In May 2000, we launched a second version of the mobile Internet access service and related features. Since its commercial launch, we have introduced pioneering services in Portugal such as banking transactions, stock market information, personalisation of information services and access to Vodafone billing.

GPRS

Following a contract signed with Ericsson in December 1999, we became one of the first European operators to receive handsets with the new GPRS (General Packet Radio Service) data transmission technology. In July 2000, we demonstrated several applications using GPRS, such as: browsing the Internet, accessing WAP services and sending and receiving e-mails.

In April 2001, we began the commercial roll-out of the GPRS technology with the Motorola Timeport 260 phone, the first GPRS handset launched on the market in Portugal. In December 2001, we were the first operator in Portugal to offer GPRS roaming services on the Vodafone networks in Spain and the United Kingdom.

Currently, our customers are able to use the GPRS service on the networks of 311 operators in 145 countries.

HSCSD

In line with our objective of being the leader in mobile data communications, in May 2001 we launched HSCSD (High Speed Circuit Switched Data) exclusively in Portugal. This technology makes it possible to achieve a significant increase in data transmission speeds, with Internet access and mobile data services benefiting most from the possibility of transmission speeds of up to 43.2 kbps, almost 5 times faster than the present GSM technology.

MMS

In May 2002, we launched, for the first time in Portugal, the revolutionary MMS service (Multimedia Messaging Service). Operating on the GSM-GPRS network, MMS makes it possible to send messages containing colour photos, long text and audio files between mobile phones.

Comparing to SMS (Short Message Service) that limits the messages length to 160 characters, MMS largely increases that capability up to 30,000 characters and also allows the Customer to send and receive multimedia messages to and from e-mail boxes. This new messaging service is a huge development of the SMS system also by making it possible to integrate text, images, colour and sound, while retaining all its predecessor's simplicity of writing, sending and receiving messages.

In September 2002, we were the first Portuguese operator to provide the MMS service in roaming, giving our customers the opportunity of sending photos they have just taken abroad to other mobile phones and e-mail addresses.

With the launch of Vodafone live! in November 2002, our customers were also able to take, send, save and receive photo messages and to add sound and text to them instantly, using an easy-to-use interface.

In January 2003, when we signed an MMS interconnection agreement with the other Portuguese mobile operators, our customers also became able to send multimedia messages (MMS) to any mobile phone and mobile network in Portugal.

In September 2003, we launched a groundbreaking service – unique in Portugal – allowing users to send postcards by mail to anywhere in the world from a mobile phone, simply by sending a photo by MMS to a predetermined number, stating the addressee's name and address.

In December 2003, we launched the 'Goals Live - Photo' service enabling customers to receive an MMS after each goal scored by their chosen team, with a photo of the goal and a brief description of the play leading up to it.

Wi-Fi

In October 2003, Vodafone launched the Wi-Fi service offering wireless broadband Internet access at various locations in Portugal using Wi-Fi 802.11b/g technology.

The Vodafone Wi-Fi service provides wireless Internet access at high speeds (up to 54 Mbps) and has innovative authentication and payment characteristics using the SMS infrastructure, which lends it great simplicity and security of access. The Vodafone Wi-Fi service is therefore an excellent Internet access alternative at locations provided with this type of access – known as hotspots.

Vodafone's network of hotspots in Portugal is being constantly extended. It currently comprises over 170 hotspots around the country located in leading conference centres, hotels, airports, stadiums and other public places.

UMTS

In December 2000, Vodafone was awarded a licence to operate the UMTS (Universal Mobile Telecommunications System) system in Portugal, the so-called third generation mobile telephony. Our first place reflected recognition by the Bid Analysis Committee of the high quality and ambition of the Company's proposal. We wish to play the same role with UMTS that we played with GSM: to be the main engine of the mobile market in Portugal, leading the move to mobile-Internet convergence.

In November 2002, we had the opportunity during the annual communications congress to demonstrate to the market in real time the future services to be supported on the UMTS network, including video telephony, video streaming and high speed Internet browsing.

Reinforcing our position at the forefront of the development of non-voice services, in December 2003 we began the roll-out of mobile 3G/UMTS in Lisbon and Oporto. 3G has improved the quality of many existing information and entertainment services, as well as making possible new services such as videotelephony and high speed mobile Internet access.

After being the first operator to offer 3G/UMTS services in Portugal with the Vodafone Mobile Connect Card in May 2004, we started a new phase in the development of 3G Mobile with the launch of Vodafone live! 3G.

In April 2004, our customers became able to access 3G/UMTS data services in roaming, making Vodafone Portugal one of the first operators in the world to offer its customers roaming access to 3G/UMTS data services.

As the result of 3G roaming agreements signed by Vodafone Portugal, it is already possible to use 3G services on the networks of around 184 operators in over 99 countries.

In November 2004, we launched a new and varied range of 3G phones, along with an enlarged range of Vodafone live! 3G services and content, initiating a phase of massive expansion of 3G/UMTS in Portugal and significantly extending choice and availability to customers in terms of prices, brands and functions.

In connection with this offer, we have launched an extensive range of handsets with high quality cameras, image and sound at affordable prices, with a view to fully exploiting the possibilities of Mobile 3G services, for instance by significantly improving the user experience of videocalls, multimedia messages and the content available.

HSDPA

In November 2005, we made the first data call using the new 3G Broadband technology, also known as 3.5G or HSDPA (High Speed Downlink Packet Access), as part of the programme of tests of this important technology.

In March 2006, we began the roll-out in Portugal of this technology which allowed a considerable increase in transmission speeds to 1.8 Mbps at that time, over 4 times faster than the speed available with 3G (384Kbps).

In July 2006, the commercial launch of the Samsung ZV50 made Vodafone the first Portuguese operator to offer 3G Broadband (3.5G/HSDPA) phones.

In September 2006, with the pioneering launch of the 3G Broadband 3.6 Mbps network and the Vodafone Internet Connect Box, we became the first operator in Portugal to offer Internet access at broadband speeds of up to 3.6 Mbps, around 10 times faster than those available with 3G.

With the introduction of the Vodafone Internet Connect Box, there was no longer any need for an installation CD or any configuration. All the user has to do is connect the equipment to the computer's USB port and the connection process is initiated automatically. After just 2 clicks, the Vodafone customer is connected to broadband Internet.

In January 2007, we launched the new version of its 3G Broadband card in Express Card format, which immediately facilitated transmission speeds of up to 3.6 Mbps. This launch made Vodafone the first operator in Portugal to offer its customers 3G Broadband services in this new format.

As the result of HSDPA roaming agreements signed by Vodafone Portugal, it is now possible to use HSDPA services on the networks of around 75 operators in over 57 countries.

HSDPA boosts the potential of Vodafone's mobile broadband services such as Internet access and e-mail, the Vodafone live! mobile portal, and many of the existing information and entertainment services, especially Mobile TV, video streaming and download 'on demand'.

Through this evolution of the 3G network, we are able to maintain our leadership position in innovation and data services by ensuring that our customers enjoy high download speeds and an improved mobile experience when accessing various data services.

DVB-H and DVB-SH

Alongside with our focus on developing mobile direct TV services, based on the 3G and 3,5G technologies (HSDPA and HSPA+), Vodafone is also committed to test and keep up with the development of other new technologies in this area, such as the DVB-H and DVB-SH.

In November 2006, Vodafone and TVI began broadcasting digital TV on a test basis to mobile phones, PDAs and PCs using the new DVB-H (Digital Video Broadcast – Handheld) technology, one of the most advanced for offering mobile TV services. The digital TV service has been tested by TVI and Vodafone under real conditions in various parts of Greater Lisbon using various latest generation mobile phones equipped with DVB-H receivers.

In October 2007, Vodafone Portugal and Alcatel-Lucent demonstrated, for the first time in Portugal, the Mobile Broadcast TV solution based on DVB-SH (Digital Video Broadcast – Satellite Handheld) technology. This technology uses the frequency spectrum in the S-Band (2.17 – 2.20 GHz), available throughout the European Union to broadcast mobile services by satellite, in particular mobile TV. This demonstration enabled representatives of the Portuguese Government, the television and telecommunications sectors and the media to view live broadcasts of RTP Mobile, SIC, TVI and Euronews on mobile phones adapted to the DVB-SH standard.

UMTS900

In December 2006, we made the first 3G/UMTS voice, video and data calls in the 900 MHz frequency band. This was the first time in Portugal, and among the first in the world, that this new technology has been demonstrated under real working conditions.

We believe that the UMTS 900 system brings significant benefits to our Customers by making it possible to extend mobile broadband services more rapidly to suburban and rural areas, and improve coverage and the quality of mobile communications for users inside buildings.

ADSL

In June 2007, we launched the most competitive ADSL Fixed Broadband offer in Portugal, supported on our own ADSL2+ network and using the existing cables in the

customer's home. In the initial phase, we offered Internet access solutions with speeds of up to 24 Mbps plus fixed voice services.

Since then, we have been investing heavily in extending its ADSL network and continue to offer voice communications without a standing charge, free calls to the fixed network and the best rates to mobile networks, while allowing customers to use their existing phone and keep their existing landline phone number.

Vodafone Portugal's ADSL services stand out by their simplicity, comprehensible tariff plans, high speed solutions and easy subscription system, as well as by its low non promotional prices.

HSUPA

In September 2007, we launched a new version of its Vodafone Mobile Connect Card with upload speeds of up to 1.4 Mbps, four times faster than the upload speeds currently available on mobile networks. This launch made Vodafone the first Portuguese operator to offer its customers phones that support HSUPA (High Speed Uplink Packet Access) technology, a natural evolution of the 3G Mobile Broadband network.

The Vodafone Mobile Connect Card in Express Card format started supporting download (data reception) speeds of up to 7.2 Mbps and upload (data transmission) speeds of up to 1.4 Mbps. At the end of September, Vodafone launched a new version of the Vodafone Internet Connect Box (with USB connection) that also supported HSUPA technology.

In November 2007, we introduced, for the first time in Portugal, HSUPA (High Speed Uplink Packet Access) technology that increases the upload speed of the Mobile Broadband network to 1.4 Mbps, four times faster than the speed previously available.

The provision of HSUPA technology reinforced our position as the mobile operator that offers the fastest Mobile Broadband access on the Portuguese market, both in terms of download speeds (up to 7.2 Mbps in certain parts of the country) and upload speeds (with the introduction of speeds of up to 1.4 Mbps).

We've been offering several devices that support this technology: the Vodafone Connect Card in Express Card format, the Vodafone Connect Box, which connects to a PC via a USB port, and the Vodafone Connect Pen.

HSPA+

In June 2009, Vodafone Portugal launched its commercial offer of services based on HSPA+ 64QAM technology, which made it possible to effectively tripling the maximum speed of the Mobile Broadband service from 7.2 Mbps to 21.6 Mbps.

After becoming the first Portuguese operator to make data sessions in HSPA+ in February that year, Vodafone kept the lead in rolling out this technology to the general

public, becoming the first operator in Portugal and one of the first in the world to offer speeds of 21.6 Mbps on a mobile network.

The new HSPA+ broadband technology facilitates increases in real download speeds, significantly improving customers' experience of Mobile Internet (in the MIMO case, up to 4 times faster than the current download speed).

The characteristics of the 64QAM require the use of new HSPA+ broadband handsets supporting HSPA+ technology, so Vodafone launched the Vodafone Connect Pen K4505.

HSPA+ is the most recent step in the development of 3G/HSPA (High-Speed Packet Access) technology and uses the latest 64QAM (Quadrature Amplitude Modulation) modulation techniques as well as multiple antennas on base stations and data devices for the MIMO (Multiple Input Multiple Output) functionality.

FTTH (RNG)

Following our network development strategy, we have initiated the set-up of a fibre optic next generation network to customers' homes (FTTH - Fibre To The Home), based on the GPON technology, preparing the commercial launch, in June 2010, of our fixed 'triple play' service - voice, Internet and TV offer, based on our own optical fibre network.

The Vodafone FTTH services' offer includes all services already available through the xDSL technology but at considerably higher broadband speeds.

Known as Vodafone Casa com Fibra, this new 'triple play' service offers Internet access speed of up to 300 Mbps (the fastest on the Portuguese market) and high definition television for an unlimited number of television sets in the house without additional costs.